

CUMBRIA POLICE AUTHORITY

15 December 2005

Agenda Item No 18

PROPOSED POLICING PRIORITIES 2006-7 – FINANCIAL IMPACT

A Report by the Chief Constable

1. SUMMARY

This report accompanies two other agenda items:

- *Update on National and Local Policing Priorities*
- *Update on National and Local Policing Priorities – Impact on Targets*

These agenda items analyse internal and external drivers for priorities, recommend strategic priorities for 2005-6, and consider possible changes to targets.

This report brings together the proposed priorities with budgetary information and efficiency plans (also on this agenda). It considers the proposed approach to aligning resources to strategic priorities, in the context of tight budgetary constraints. This is the second stage in setting priorities and aligning resources, and refinements and updates will be made to January 2006, as more information is received.

2. RECOMMENDATION

That the Police Authority notes the information and analysis to date.

3. DETAIL

3.1 Recommended Priorities

The accompanying report *Update on National and Local Policing Priorities* outlines the information and analysis underpinning recommended strategic priorities for 2006-7 as follows:

1. To reduce overall crime, with a focus on violent crime, drug crime, vehicle crime and burglary.
2. To work with our partners to further increase detection rates, targeting prolific and other priority offenders, bringing more offenders to justice and reducing road traffic collisions across the county.

3. To develop Neighbourhood Policing across all communities in the county, ensuring that we address locally identified concerns about fear of crime, anti-social behaviour and disorder.
4. To develop our protective services capability with a particular focus on Serious, Organised, Cross Border Crime, Counter Terrorism and Extremism.
5. To develop a professionally trained and integrated workforce, ensuring that people are supported at all levels, to provide an excellent service to all the communities we serve.
6. To secure the policing capability and capacity needed to maintain current performance and meet future demands, by working with other North West police forces to review police structures in the region.
7. To deliver the phased implementation of the National IMPACT Programme, in order to optimise key police and partner decision-making through proactive capture and use of well-managed data, intelligence and other information.

3.2 Financial Impact of Potential Priorities

As outlined in the accompanying budget and efficiency papers, the Constabulary faces tight budgetary constraints in 2006-7. Very limited new funding will be available for improvement projects, and Basic Command Units and Departments will be required to deliver improved performance with less resource. As a result, the overall approach to aligning resources with strategic priorities must be to further improve efficiency. The Constabulary's proposed approach is set out in the table below.

Draft Strategic Priority	Resource Alignment 2006-7
<p>To work with our partners to further increase detection rates, targeting prolific and other priority offenders, bringing more offenders to justice and reducing road traffic collisions across the county.</p>	<p>Resources will be driven into Level 1 investigative functions and forensics by:</p> <ul style="list-style-type: none"> ○ Professionalising Investigation Project ○ improving the monitoring and management of front line activities ○ use of digital photography to free up staff time ○ procurement savings on forensic purchases ○ creating proactive drugs teams in each Basic Command Unit from existing resources ○ reduced sickness <p>Automatic Number Plate Recognition is a relevant capital project.</p>

NOT PROTECTIVELY MARKED

Draft Strategic Priority	Resource Alignment 2006-7
<p>To reduce overall crime, with a focus on violent crime, drug crime, vehicle crime and burglary.</p> <p>To develop Neighbourhood Policing across all communities in the county, ensuring that we address locally identified concerns about fear of crime, anti-social behaviour and disorder.</p>	<p>Resources for Local Policing Teams activities will be improved by:</p> <ul style="list-style-type: none"> ○ bidding for Police Community Support Officers ○ increasing special constable numbers ○ improved shift patterns ○ review of resource allocation and patrol planning ○ improving the monitoring and management of front line activities ○ reduced sickness ○ partnership working on Anti Social Behaviour Orders. <p>The Police Authority was recently updated on relevant capital projects including Airwave, Share Point Portal Mobile Custody and NMIS, which will reduce bureaucracy and free-up police officer time.</p>
<p>To develop our protective services capability with a particular focus on Serious, Organised, Cross Border Crime, Counter Terrorism and Extremism.</p>	<p>Resources will be directed to this priority by:</p> <ul style="list-style-type: none"> ○ establishing financial investigator functions in each BCU within existing resources ○ creation if a dedicated ANPR intercept team in Operational Support within existing resources <p>Automatic Number Plate Recognition is a relevant capital project.</p>
<p>To develop a professionally trained and integrated workforce, ensuring that people are supported at all levels, to provide an excellent service to all the communities we serve.</p>	<p>Resources will be directed to this priority by:</p> <ul style="list-style-type: none"> ○ establishing professional development units in each BCU within existing resources ○ improvement of performance development services within existing resources <p>There is a relevant Initial Policing Learning and Development Programme capital project.</p>
<p>To secure the policing capability and capacity needed to maintain current performance and meet future demands, by working with</p>	<p>The investment in this project will be achieved by redeploying existing HQ resources (non-cashable efficiencies) and maintaining a supernumerary Chief Superintendent.</p>

Draft Strategic Priority	Resource Alignment 2006-7
other North West police forces to review police structures in the region.	
To deliver the phased implementation of the National IMPACT Programme, in order to optimise key police and partner decision-making through proactive capture and use of well-managed data, intelligence and other information.	The Police Authority has approved revenue and capital funding for the IMPACT, Records Management and data warehouse projects. The latter two are currently on-hold for the results of the police structures review.

Michael Baxter
Chief Constable