

**CUMBRIA POLICE AUTHORITY
Policing Plan and Best Value Committee**

1 April 2005

Agenda Item No.5

PLANNING CYCLE 2005/6

Report by the Chief Constable

1. SUMMARY

This report sets out the proposed planning and budgeting cycle for 2005/6.

2. RECOMMENDATION

That approval is given for the proposed timetable at Appendix 1.

3. DETAIL

3.1 Policing Plan and Best Value Committee has requested improvements to planning arrangements which will:

- Integrate performance, financial and efficiency planning
- Integrate with NIM cycles
- Increase the role of the Police Authority in developing and setting priorities and targets
- Facilitate earlier decision-making about priorities and budgets.

These changes will align resource allocations to priorities and targets, and so support the Best Value use of resources and performance improvements. They will address best practice set out in the Police Authority Assessment and Improvement Framework, Her Majesty's Inspector's Baseline Assessment and the Police Standards Unit Performance Management Handbook.

3.2 The Constabulary already produces 3 year Strategy Plans and Efficiency plans. It is expected that financial settlements, and therefore budgets, will also move to a 3 year cycle from 2006-7.

- 3.3 The Police Authority agreed key dates in the new planning cycle at its meeting of 10 February 2005:

28 June 2005	Updated 3 year medium term financial forecast (MTFF) Provisional outturn report for 2004-5
26 Sept 2005	Budget outlook report and update to MTFF
10 Nov 2005	Efficiency and other savings to 2008-9 Business cases for revenue development to 2008-9 Business cases for capital expenditure to 2008-9
15 Dec 2005	Revenue continuation budget to 2008-9 Report on the provisional financial settlement and likely capital resources Draft budget options for the purposes of public consultation
18 Jan 2006	Report detailing all strategic issues to be considered in setting a budget for 2006-7 and possibly to 2008-9
15 Feb 2006	Report on the final settlement 2006-7/further years Budget report for 2006/7/further years

These dates are reflected in the proposed timetable attached.

- 3.4 The proposed timetable has been developed by the Directors of Finance and Resources and Strategic Development, with a view to addressing the following aims:

- Understand what we would like our resources to achieve
- Understand how we've deployed resources to achieve the results we want.

The approach is iterative, with draft planning at mid-point of 2005/6, based on the available strategic and financial information, which will be subject to revision as new and firmer information is received to January 2006.

- 3.5 Key challenges in delivering on the new timetable are:
- Identifying the current deployment of resources to priorities before planning starts
 - Availability of information and guidance on 3 year budget setting
 - Availability of a draft national policing plan in the first half of September 2005
 - Identifying the means of achieving £1.4m cash efficiency savings for 3 years by September

Michael Baxter
Chief Constable

Date	Police Authority Decisions	Products to be Provided	Inputs Required	Available
28-Jun	MTFF to 2008-9 Draft Outturn 2004-5	MTFF to 2008-9 Draft Outturn 2004-5 Statement of current resource use and performance results	Activity Based Costing Performance Development Conference findings	Jun-05 April -05
26-Sep	Budget Outlook MTFF Draft priorities Draft targets	Report on 3 year budget setting - what it means Report on forecast funding Report on non-controllable budget pressures Report on external and internal drivers for priorities Report on 3 year targets Report on potential financial impact of draft priorities/targets	Draft National Policing Plan National Community Safety Strategy Public consultation results - survey National strategic assessment Regional/local Strategic Assessment Intelligence on partner's strategies PDC Results Senior Manager's Forum Self-Assessment Information Environmental Scanning Reports Intelligence from BCU's and Departments Intelligence on 3 year budget setting Funding Intelligence Budget reports to July 2005 Chief Officer Group approval PPBV approval	Sep-05 TBC Aug-05 Aug-05 Jul-05 Aug-05 Jul-05 Jul-05 Aug-05 Aug-05 Aug-05 TBC TBC Aug-05 Aug-05 14-Sep
10-Nov	Efficiencies and savings to 2008-9 Revenue developments to 2008-9 Capital developments to 2008-9 Redraft priorities Redraft targets	Updated 3 year efficiency plan Statement of proposed resourcing of priorities and targets Business cases for rev and cap developments Options for overall budget (savings-developments- funding) Impact of budget options on priorities and targets	Efficiency update Q2 Performance Development Conference mid-point Approved business cases addressing priorities Public consultation results – focus group Corporate services efficiency strategy Collaborative working strategy Procurement efficiencies strategy MTFF Budget outlook Funding Intelligence PESG approval PPBV approval	Aug-05 Oct-05 Oct-05 Oct-05 Sep-05 Sep-05 Sep-05 Sep-05 Sep-05 TBC Oct-05 14-Sep

Date	Police Authority Decisions	Products to be Provided	Inputs Required	Available
15-Dec	Agree draft continuation budget Redraft priorities Redraft targets	Statement of resourcing of priorities and targets (Joint) Statement of changes to the continuation budget (FR) Impact of currently proposed budget on priorities and targets (SD)	National Policing Plan	Nov-05
			Environmental Scanning Reports	Nov-05
			Senior Manager's Forum	Oct-05
			Provisional financial settlement	
			Capital funding forecast	
			Chief Officer Group approval	TBC
		PPBV approval	21-Nov	
18-Jan	Agree draft budget Agree priorities, targets	Report of strategic issues arising from budget	Senior Managers Forum	Dec-05
			Chief Officer Group approval	Dec-05
15-Feb	Agree budget	Report on the final settlement 2006-7/further years Budget report for 2006/7/further years	Final settlement	Feb-05